



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
INSTALLATION MANAGEMENT COMMAND, SOUTHEAST REGION
HEADQUARTERS, UNITED STATES ARMY GARRISON, FT CAMPBELL
39 NORMANDY BOULEVARD
FORT CAMPBELL, KENTUCKY 42223-5617

IMSE-CAM-SO

1 October 2009

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Policy 15 - Composite Risk Management and Risk Decision Authority

1. References:

- a. Army Regulation 385-10, The Army Safety Program, 7 Nov 08.
- b. Department of the Army Pamphlet 385-30, Mishap Risk Management, 10 Oct 07.
- c. Field Manual 5-19, Composite Risk Management, 21 Aug 06.
- d. CAM Regulation 385-5, Range Safety, 15 Sep 07.

2. This memorandum sets policy for implementation of Composite Risk Management and Risk Decision Authority pertaining to Fort Campbell Installation Management Command (IMCOM) organizations. Composite Risk Management (CRM) and accident prevention are inherent command functions. Commanders compare and balance risks against mission expectations and accept risks only if the benefits outweigh the potential costs or losses. Commanders alone decide whether to accept the level of residual risk to accomplish the mission.

3. I, as the Garrison Commander have risk acceptance authority for Low and Medium categories of risk. High and Extremely High Risk acceptance authority are reserved for the Installation Commander. Non-IMCOM organizations must ensure they are compliant with their MACOM Composite Risk Management Policy and will inform the Garrison Commander of any High or Extremely High risk activity occurring on the installation. Non-IMCOM organizations training on Fort Campbell will follow guidance contained within CAM Regulation 385-5, Table 3-1, Minimal Thresholds of Command Approval.

4. As the Garrison Commander, I'm delegating the risk acceptance authority for IMCOM (Garrison) Low risk operations to the United States Army Garrison Director responsible for mission execution.

- a. Medium risk acceptance authority will be retained by the Garrison Commander.
- b. IAW AR 385-10, The Army Safety Program, High and Extremely High risk acceptance authority remains with the Installation Commander.

IMSE-CAM-SO

SUBJECT: Composite Risk Management and Risk Decision Authority

5. The CRM process provides recommendations on whether to accept or resolve consequences of hazards associated with a given activity or process. Activities include executing a mission, designing and operating systems or equipment, performing daily operations, or constructing a facility. CRM planning is required for an operational mission, tasks or events where there is risk of injury or fatality, occupational illness or property damage to employees or the public.

a. Hazards are a threat of harm to an asset having value one would wish to protect. CRM is a continuous process applied across the full spectrum of army training and operations, individual and collective day-to-day activities and events and base operations functions to identify and assess hazards, develop and implement controls, and evaluate outcomes.

b. The Composite Risk Management Process consists of five steps: (1) Identify hazards, (2) Assess hazards to determine risk, (3) Develop countermeasures and make risk decisions, (4) Implement controls, and (5) Supervise and evaluate.

c. The objective of CRM is not to remove all risk, but to eliminate unnecessary risk. Hazards and resulting risks may vary as circumstances change and experience is gained. What is risky or dangerous to one person may not be to another. Hazard analysis is the process which refers to a number of methods for identifying process hazards, measuring their relative consequences, and deriving recommendations.

d. An important factor in risk acceptance is ownership of the resources necessary to control, eliminate, or correct the hazard in a timely manner. The risk owner can either be within the Mission Commander's chain-of-command or the Garrison Commander's chain-of-command. The guiding principal is to make the risk decision at the appropriate level.

e. The Installation Safety Office will assist Garrison organizations and tenant organizations in processing the Composite Risk Management Worksheet, (enclosed FC Form 4162) by using regulatory guidance reference above.

6. The proponent and point of contact for this policy is Mr. Harvey V. Jones III, Manager, Installation Safety Office, 798-5195.



PERRY C. CLARK
COL, SF
Commanding

Encl.
FC Form 4162

DISTRIBUTION
A5A; A5B